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The Cour.
Finance
Committee

THE NEW YORK STATE NURSES ASSOCIATION

PRE-CONVENTION MEETING OF COMMITTEE ON FINANCE

Ten Broeck Room Albany Hilton Hotel, Albany, New York

October 26, 1989

AGENDA

Presiding: Nettie Birnbach, Treasurer

- I. Call to Order
- II. Minutes of September 20, 1989 Meeting
- III. Review of Audit, Year End July 31, 1989
- IV. Review of Annual Report of Committee
- V. Other Implementation of ANA dues related policies
- VI. Adjournment

MLO/ker 10/13/89 THE NEW YORK STATE NURSES ASSOCIATION

MINUTES OF MEETING OF COMMITTEE ON FINANCE

The Veronica M. Driscoll Center for Nursing Guilderland, New York

September 20, 1989

PRESIDING: Nettie Birnbach, Treasurer

I. CALL TO ORDER: 6:20 PM

Attendance

Committee

Nettie Birnbach Mary Eileen Callan Ronald G. Inskeep Claire Murray Dorothy M. Williams

Ex officio

Madeline A. Naegle, President-elect

Staff

Martha L. Orr, Executive Director Elizabeth Carter, Deputy Director Wendy M. Burbank, Associate to the Executive Director Robert R. Sacco, Director of Financial Affairs

II. MINUTES OF PREVIOUS MEETING

The minutes of the July 25, 1989 meeting were accepted as written.

III. ANALYSIS REPORT/COMPARISON WITH BUDGET

The Committee reviewed the analysis report/comparison with budget for income and expenses through July 31, 1989, noting that the report is subject to fiscal year end audit.

Committee HINDNCE

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MEMBERSHIP FIGURES

IV.

The Committee noted month-end August enrollment of 30,554 - an increase of 142 compared with July 1989 and an increase of 892 compared with August 1988.

DATE OF NEXT MEETING

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The pre-convention Committee meeting is scheduled for Thursday, September 26, at 10:00 AM at the Albany Hilton Hotel.

ADJOURNMENT

The meeting was adjourned at 6:55 PM.

NB:WMB:b 10/19/89 fin/min-sep

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September, 1989

September, 1988

30,463

29,831 +632

COMPARISON FIGURES:

September, 1989

August, 1989

30,463

 $\frac{30,554}{-91}$

American Nurses' Association, Inc.

2420 Pershing Road, Kansas City, Missouri 64108

(816) 474-5720

Fax: (816) 471-4903

Barbara K. Redman, Ph.D., R.N., F.A.A.N. Executive Director

Lucille A. Joel, Ed.D., R.N., F.A.A.N.



Washington Office 1101 14th Street, N.W. Washington, D.C. 20005 (202) 789-1800 FAX: (202) 842-4375

11 10 00

TO:

SNA Presidents and Treasurers

SNA Executive Directors

ACTION REQUIRED BY JANUARY 1, 1990

FROM:

Pamela Cipriano, M.N., R.N.

ANA Treasurer

DATE:

October 3, 1989

be increased to \$85.

RE: Implementation of Dues Related Policies

At ANA's June 1989 House of Delegates, two dues related policies were adopted as described below:

ANA's Dues Conversion Factor was increased from \$55 to \$70 effective July 1, 1990; on July 1, 1992 the \$70 will

> An SNA membership incentive program was adopted that establishes a cap on the amount of dues the SNA pays to ANA each year.

Implementation procedures for each of these policies are described below.

Increase in Dues Conversion Factor

Attachment 1 is the dues assessment policy adopted by the 1984 House of Delegates. It requires that a Conversion Factor Percentage be calculated for each SNA which would be applied to SNA dues revenue. The Conversion Factor Percentage is calculated by the following formula:

ANA Dues Conversion Factor Conversion Factor ANA Dues Conversion Factor + SNA Dues Per Member Percentage \$ 55

250 The "ANA Dues Conversion Factor" is presently \$55. In July 1990, this changes to \$70; in July 1992 it becomes \$85. The "SNA Dues Per Member" is the amount an SNA charges as dues to a full-pay member less district dues, the "ANA Dues Conversion Factor" amount, and any other assessment or contribution such as bargaining unit fees, PAC donations, etc.

As an example, assume the total amount your SNA charges to a full-pay member is \$165. Of that \$165, \$10 is for district dues, \$55 is for the "ANA Dues Conversion Factor", and \$100 is for the "SNA Dues per Member". This example assumes that no additional fees for bargaining units, PAC donations, etc. are

Dues Related Policies

-2-

collected. In this example, the Conversion Factor Percentage is 35.48%

In July 1990, the Conversion Factor Percentage will be recalculated. Some SNAs will pass along the ANA Dues Conversion Factor increase to its members; some will not. Following are examples which cover these situations:

Example 1 - ANA Dues Conversion Factor Increase is Passed Along

Assume the same circumstances cited above. The Conversion Factor Percentage will change to 41.18% calculated as follows:

Note that the denominator totals \$170 which equals the new amount being charged to this SNA's full-pay members for the "ANA Dues Conversion Factor" and the "SNA Dues per Member".

At each month end, the amount of dues received by the SNA from individual members in payment of the "ANA Dues Conversion Factor" and the "SNA Dues per Member" will be multiplied by 41.18% to determine the amount due to ANA.

Example 2 - ANA Dues Conversion Factor Increase is Not Passed Along

Again assume the same circumstances. The Conversion Factor Percentage will change to 45.16% calculated as follows:

Note that the denominator still totals \$155 which equals the amount that this SNA continues to charge full-pay members for the "ANA Dues Conversion Factor" and the "SNA Dues per Member"; remember, in this example the ANA Dues Conversion Factor increase was not passed along to individuals. The net result in this example will be that this SNA will no longer retain \$100 for each full-pay member; instead, \$15 of the \$100 will go to ANA while the SNA retains \$85.

At month end, the appropriate dues amount will be multiplied by 45.16% to

In the Spring of 1990, ANA will provide each SNA with its calculation of the Conversion Factor Percentage for review and verification.

Membership Incentive Program

Attachment 2 is the Membership Incentive Program adopted by the house. Each year the dues payment to ANA by the SNA will be capped at the level of ANA dues

ADOPTED A-84

ATTACHMENT 1

Dues Related Policies

paid for the previous calendar year ending December 31. For the period January 1 - December 31, total dues payment to ANA will not exceed the annual payment determined for the prior year ending December 31. If the dues revenue remains at the base as determined on December 31, or decreases during the year, the SNA pays ANA based on the current dues conversion formula. Once the SNA has paid ANA in an amount equal to the cap, all additional revenue for that calendar year will remain with the SNA.

Each year the dues assessment will reflect the increased SNA dues revenue, if any occur, and will become the new annual assessment base for that SNA. In the event of any increase or decrease in the ANA Dues Conversion Factor, the annualized change in percentage will be applied to the dues paid by the SNA in the previous year prior to the establishment of the cap.

This program will be implemented July 1, 1990, to coincide with the dues increase implementation date. The first period will be for six months and then the option will become available on a calendar year basis.

ANA will provide a calculation of the cap for each SNA's review and verification in the Spring of 1990. For the first period, July 1, 1990 through December 31, 1990, an adjustment will be made in dues received by ANA during 1989 to account for the \$15 increase in the ANA Dues Conversion Factor.

The policy indicates that an SNA will notify ANA of its intent, in writing, to participate in the Membership Incentive Program prior to September 1 of the preceding year. Since the first period begins in July rather than January, the September notification date has been extended to January 1, 1990.

Should your SNA desire to participate in the Membership Incentive Program for the July 1, 1990 through December 31, 1990 period, the attached notice (Attachment 3) must be returned to ANA no later than January 1, 1990 to the following address:

> American Nurses' Association 2420 Pershing Road Suite 500 Kansas City, Hissouri 64108

Attn: Corporate Finance - Membership Incentive Program

If you have any questions or comments regarding the Dues Conversion Factor increase or the Membership Incentive Program, please call Kenneth E. Dyer, director of Corporate Finance, or Karen S. Tucker, Senior Staff Specialist, Financial Planning and Analysis, Corporate Finance. We appreciate your input.

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AMERICAN NURSES' ASSOCIATION

Subject:

Assessment of ANA Dues from SNAs

Introduced by: California Nurses Association

Referred to:

Reference Committee on Finance

(Susan Harris, B.S.N., R.N., Chairperson)

In order to provide the financial resources necessary for the effective execution of the functions of the American Nurses' Association, it is necessary for the house to adopt policies related to assessment.

Bylaws Authority Related to Assessment

The American Nurses' Association is composed of member state nurses' associations (SNAs) that meet the qualifications and responsibilities specified in the ANA Bylaws. (Article II, Section 1)

A constituent SNA is an association that provides that each of its members either has been granted a license to practice as a registered nurse in at least one state, territory or possession of the United States and does not have a license under suspension or revocation in any state, or has completed a nursing education program qualifying the individual to take the state-recognized examination for registered nurse licensure as a first-time writer. (Article II, Section 2c)

The House of Delegates shall establish the dues. (Article III, Section 1)

ANA dues shall be paid in accordance with policy adopted by the House of Delegates. (Article III, Section 4)

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Past House Action: ANA Bylaws as revised July 1, 1982, Article II, and as amended June 27, 1984, Article III.

The 1984 House of Delegates adopted the following recommendations and provisos related to assessment.

The method of assessment is based on two principles: (1) that each state nurses' association bears an equitable obligation to provide the resources needed to execute the functions of ANA, and (2) that within a federated structure, ANA has an obligation to assure maximum flexibility within which members can fulfill their obligation to the American Nurses' Association and to each other.

1. That ANA recognize the SNA's right to establish dues categories.

Rationale: Permits flexibility among SNAs in designing membership recruitment and retention projects in terms of amount of dues.

 That ANA dues be based on a percentage (%) of total dues income collected by each SNA per the conversion factor formula.*

Rationale: Provides the payment of dues to ANA in accord with a variety of dues categories established by the SNAs and on actual dollars received by the SNA.

3. The amount of SNA dues owed ANA be adjusted monthly based on the actual dues dollar received as of 12:01 a.m. on the day following the last day of the month.

Rationale: Allows for the adjustment of dues owed ANA by the SNA on a monthly basis in order to advantage ANA and SNAs in terms of membership and dues income fluctuations. The uniform application of the monthly adjustment assures equity for all SNAs.

4. That the amount of dues owed ANA by the SNA be due and payable by the last day of the month following the month for which the SNA is paying.

Rationale: Clarifies date upon which dues are due and payable.

The conversion factor is defined by the following formula:

ANA Dues Conversion Factor

ANA Dues Conversion Factor + SNA Dues per Member

5. That AMA remit dues collected on behalf of the SMA to the SMA by the last day of the month following the month for which the dues have been collected.

Rationale: Clarifies date upon which ANA will remit dues collected on behalf of the SNA.

6. That all SNAs provide documentation and verification of total state dues revenue and the dues remitted to ANA for the fiscal year. Written verification of these revenue records should be done by a professional auditor or outside-of-SNA accountant utilizing generally accepted accounting principles and procedures. If the ANA Board of Directors has questions about documentation and verification of dues, ANA, at its own expense, may conduct an independent audit.

If there is an overage or underage in payment of AMA dues for the fiscal year, the SNA and AMA will reconcile the account within 60 days of the auditor's/accountant report to the AMA director, Division of Fiscal Administration.

Rationale: Provides for verification of income by an outside authority.

7. That any change in the amount of ANA Dues Conversion Factor established by the House of Delegates become effective January 1 of the calendar year following the date on which it was enacted by the House of Delegates.

Rationale: Provides ANA and SNAs the appropriate lead-in time for implementation of a dues rate and provides opportunity for financial planning and budgeting.

8. That any SNA which does not pay its dues within 20 days following the date on which they are due, shall pay a late charge of interest at the rate to be determined by the ANA Board of Directors. Payments received shall be applied to the oldest outstanding balance. ANA shall send a past dues notice to the SNA president, treasurer, and executive director on the day after the dues are payable.

That ANA, if billing, collecting and disbursing dues on behalf of an SNA, pays interest at the same rate of interest applicable to the SNAs on the unpaid balance ANA owes to the SNA if ANA does not remit dues owed to the SNA within 20 days following the date on which the dues are payable to the SNA.

Rationale: Provides an incentive for timely disbursement of dues by ANA and payment of dues by the SNA. Assures that SNA officials and staff are aware of dues delinquency.

or which the dues have

INDEX STRUCTURE STRUCTURE

Finance Committee

-4-

9. That an SMA, which at any time falls three (3) months in arrears on dues payments and/or interest owed to AMA and has not entered into an agreement mutually acceptable to AMA and the SMA for satisfying the obligation, shall be considered delinquent in payment of dues to AMA and subject to disciplinary action in accordance with AMA Bylaws, policies and procedures.

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Rationale: That ANA Bylaws as revised July 1, 1982, (Article II, Section 2f), note that a constituent SNA is an association that is not delinquent in paying dues to ANA. Should an SNA become delinquent in paying dues to ANA, the SNA is subject to disciplinary action by ANA. (ANA Bylaws as revised July 1, 1982, Article II, Section 5)

Proviso: That the Dues Conversion Factor Formula approved by the House of Delegates on June 26, 1984, for payment of dues to ANA by SNAs become effective July 1, 1984.

American Nurses' Association

ATTACHMENT 2

Membership Incentive Program

Adopted by June 1989 House of Delegates

- The dues paid by an SNA for the year prior to the date of implementation will establish the cap for the implementation year. In the first year the amount of dues paid by an SNA to ANA shall not exceed the cap.
- In each subsequent year that the SNA dues revenue remains the same, the cap does not change for the following year.
- In each subsequent year that the SNA dues revenue increases, the cap for the following year would reflect the increased amount.
- 4. In each subsequent year that the SNA dues revenue decreases, the cap for the following year would reflect an amount based on the decreased amount.
- In the event of any increase or decrease in the dues conversion factor, the annualized change in percentage will be applied to the dues paid by the SNA in the previous year prior to establishment of the cap. This applies to the first and all subsequent years.

Conditions of Implementation include:

- 1. The option will become available to SNAs beginning July 1, 1990.*
- In order to participate in the option for a given year the SNA shall notify ANA of its intent, in writing, to participate prior to September 1 of the preceding year.
- 3. The SNA agrees to abide by established procedure to verify total state dues revenue for purpose of adjusting the cap.
- The ANA Board will evaluate the impact of this option with a report to the House two years after implementation.
- * The House concurred with the request of the treasurer that the effective date be July 1, 1990 for a six month period and then the option will become available with the caps set on a calendar year basis.

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AMERICAN NURSES' ASSOCIATION

ATTACHMENT 3

TO:

American Nurses' Association

2420 Pershing Road

Suite 500

Kansas City, Missouri 64108

Attn: Corporate Finance - Membership Incentive Program

FROM:

SNA

DATE:

RE:

Option to Participate in Membership Incentive Program for period July 1, 1990 through December 31, 1990.

This must be returned to ANA no later than January 1, 1990 if you wish to participate in the Membership Incentive Program.

Yes, our SNA wishes to participate in the Membership Incentive Program for the period July 1, 1990 through December 31, 1990: I understand that ANA will calculate and distribute cap amounts in the Spring of 1990.

Signed:

SNA President

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